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Sixty Seventh Annual Report

1947

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REPORT
and
ACCOUNTS

for the year
ending December 31
1947

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The late Mrs. A. C. Pakenham-Walsh was also one of the Hospital's Appeals Organisers.

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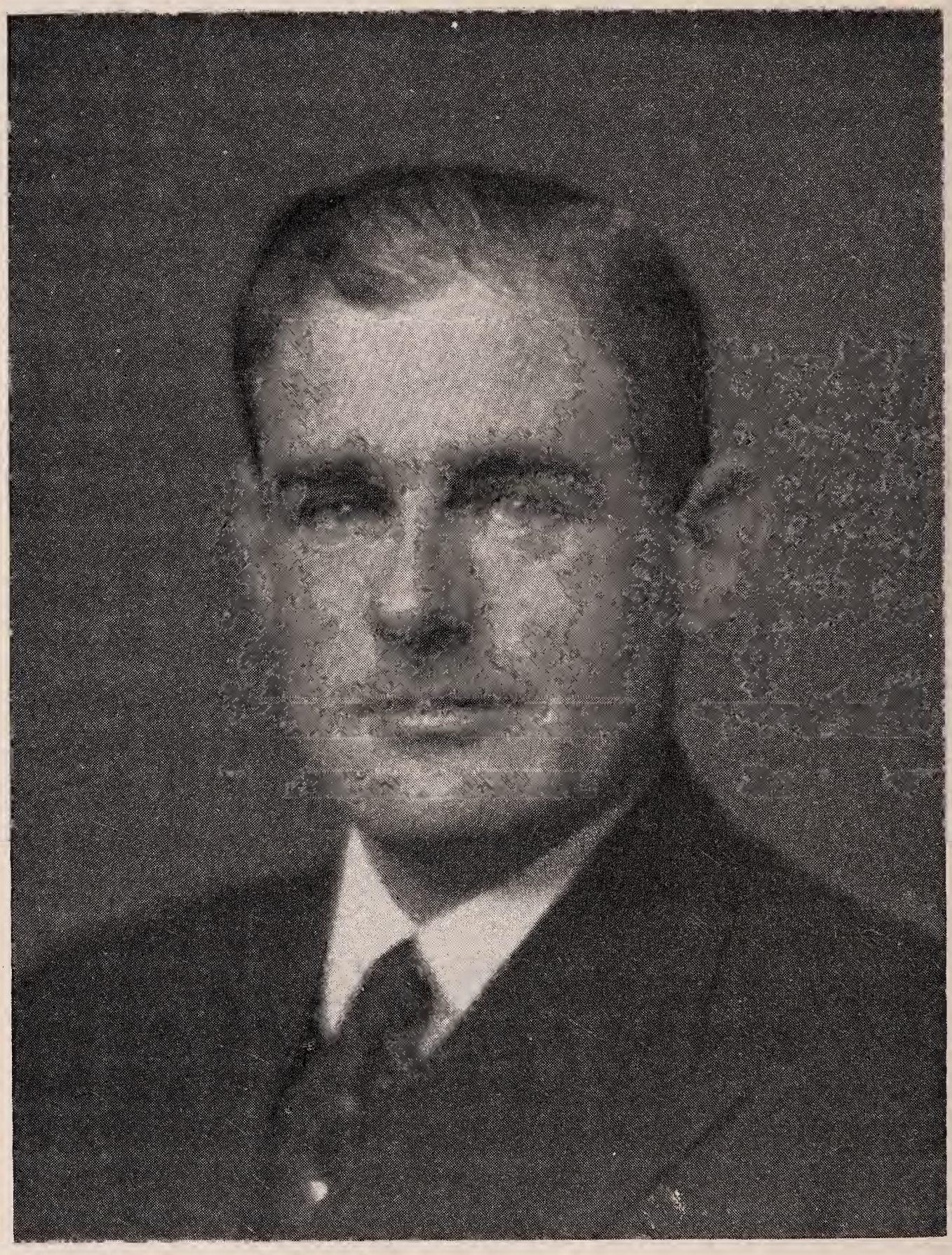

The President
The Lord Luke

A Personal Message from the President, Lord Luke

I am glad to have the opportunity of sending you a special message at this time. First of all I should like to congratulate all those who, in the past, have done so much to make the Norwood and District Cottage Hospital a centre of healing worthy of so important a neighbourhood.

The Annual Report is evidence of 67 years of most remarkable achievement and calls attention to the wonderful opportunity now available to those who will take over the management of our Hospital under the National Health Service Act, to plan and build what will eventually be one of the finest hospitals in the country. Our thanks are due to all those who have given so generously, as well as to those who have done so much to collect and inspire such generous gifts, to the Medical staff, to the Committees connected with the Hospital, and to all the administrative officials, as well as the nursing and domestic staff, all of whom have achieved wonders in coping with increasing numbers of patients.

But the achievements of the past beckon to the duties of the future. Because the resources of the Nation will be available to maintain our hospitals, the call for personal service is, if anything, more urgent than ever. The new Committee of Management will be composed of men and women giving voluntary service; shortages of staff cause a demand for voluntary service in helping to carry out some of the work in the Hospital itself; patients will need just the same personal interest and sympathetic care under the new service, and "free money" must be available to the hospitals to be spent on amenities and comforts outside the scope of the new Health Service.

I welcome the opportunity to call attention to all this for, perhaps, some of us may jump to the conclusion that continued effort is no longer needed. It is.

With every good wish to you all for the future.

Luke

President

Norwood & District Cottage Hospital

REPORT

FOR THE YEAR ENDING 31st DECEMBER, 1947

THE Committee of Management begs to submit its 67th Annual Report. The Hospital's work has continued to grow during the past year and the number of patients treated has reached new high levels. Several new clinics have been commenced in order to supplement and improve existing services, and there is now in operation a consultative service covering most of the departments of medicine. These services are proving of great value to the local population and to their doctors, and the Committee is certain that when further accommodation is provided there will be a further increase in the numbers of patients.

Development of Hospital and Future Policy

Although limited development of the Hospital's services has proceeded surely and without serious interruption, the conditions of the times and the reorganisation of Hospital Services under the National Health Service Act, puts a break upon the large scale operations necessary to provide a really adequate Hospital Service for the Norwood district. But that is not to say that such matters should be out of mind. Planning of the future services has to be begun now, and the new Regional Hospital Board will shortly be giving attention to the provision of adequate services in its area. The Committee hopes that one of the first districts to receive consideration will be the Norwood district where a new Norwood Hospital ultimately of about 800 beds is badly needed. As to the existing Norwood Hospital, which the Minister of Health has announced will be part of the new Scheme, the Committee feels quite definitely that the Hospital should continue along its present lines until the new Hospital is built. The Committee has been pursuing this aim for several years, and had in fact been prepared to launch an appeal for £100,000 with which to purchase a new site, and to begin work on the new Hospital with a view to its

eventual development. The publication, however, of the proposals for the new National Health Service and other difficulties rendered any such attempt impracticable. It will be realised that the present site is quite inadequate and unsuitable for large buildings, although the limited extensions which are still possible should go on. For these reasons a new site must be found. The existing Hospital provides a service of very great value to the local public. The patient has the benefit of close touch with his own doctor while in hospital, both as an in-patient or as an out-patient, and at the same time has the advice and supervision of a team of Consultants and Specialists to ensure that the best medical opinion is constantly available throughout his treatment. Not only is this co-operation of value to the patient in hospital, it is also of indirect benefit to the Medical Service of the district for close contact with the local Hospital keeps the local doctor in intimate touch with the latest developments in medical practice. Nor is the full advantage of the arrangement exhausted in this way because the Consultants and Specialists also benefit by the interchange of information about the treatment and progress of the patient—in regard to whom the general practitioner occupies a central position. Add to all this, the fact of considerate and courteous attention from Medical, Nursing and other Staff, which has always been the constant endeavour of the administration to maintain (and the pleasure of the Staff to give), and it will be realised that at Norwood there is a service of a kind which it will be well worth while to retain. It is the earnest hope of the Committee that the system of the new Health Service will not prove incompatible with the maintenance of the highest standards of service, or that there should be any degeneration in the personal and kindly relationships between the various Staffs and the Patients: the Patient must always come first.

As foreshadowed in last year's Report, an attempt has been made to procure further accommodation for out-patients. The pressure on existing space has been severe during recent years, making it imperative that a further building should be provided. The Committee is glad to report that the Ministry of Health has now recommended that a licence be issued for this work. It is hoped that the building will commence this summer and that at last, after months of protracted negotiation, the various departments can be reorganised in order to give more space and greater facilities.

Repairs and Improvements

During the year, the remainder of the war damage repairs and internal decoration of the Hospital was completed. The external painting of the entire Hospital was also carried out, and other work to improve the central heating system and the sluicing arrangements in the semi-private wards was commenced towards the end of the year. Many other smaller improvements and repairs have been completed, and equipment has been supplemented and improved in many cases. The new Nurses' Home has solved, at least for the moment, the problem of accommodation for Staff and has provided a better standard of comfort. It is hoped that work on further improvements can be carried out in 1948.

National Health Service

The foregoing has dealt with the more concrete aspects of the Hospital's activities, but the task of building up the Hospital's services and facilities has proceeded against a background of uncertainty, tending at times to confusion and bewilderment. It is clear that this element of uncertainty, leading to confusion and fear, will not be removed until such time as the main problems of the new Health Service organisation have been settled and the lines of future developments seen more clearly. Although resolution of these problems is no easy matter, that there is a need for the earliest possible clarification and decision is patent; early publication of these decisions by the higher bodies to the individual hospitals is no less desirable, because a more rapid flow of information will produce greater confidence in the activities of the Ministry of Health, Regional Hospital Boards and the new Committees of Management.

Appeals

The Committee wishes to thank all those members of the public who have given their support to the Hospital in any way during the past year. It would be difficult to see in the figure of voluntary contributions received much evidence of any diminution in the public generosity, e.g., there is little drop in the General Fund income from voluntary sources, and in addition the target for the Nurses' Home Appeal has been reached. Although, in fact, the voluntary income of this Hospital has been received in greater measure than ever before, nevertheless there had been developing with increasing momentum a strong

feeling that further assistance to hospitals was unnecessary. The task of the Appeals Committee in raising funds has therefore been much more difficult. This satisfactory result is in consequence all the more creditable to the donors and collectors of the Hospital.

This question of further voluntary support for hospitals is an important one. Is there scope for further personal and voluntary assistance in kind or in money? The Committee has no hesitation in saying that there will be a considerable field for voluntary effort, and the Minister of Health has expressed this conviction. Money for maintenance (an average of 75 per cent. of which came from voluntary contributions in the case of Voluntary Hospitals in 1946) will not be required after July 5th next, but there will be all sorts of extras, comforts and amenities, which will not be supplied by the State. A scheme for additional help and added comforts for the patient is now being prepared, and it is hoped to bring it into operation before July 5th, 1948. Here, surely, is a wonderful opportunity to focus more and more attention upon the actual comfort and atmosphere of the Hospital as a place wherein only the best of everything should be available. With the burden of the smaller, but no less important, matters left to the local public, while the organisation of an efficient and comprehensive hospital system becomes the duty and main concern of the new Hospital Boards, there can be built a Hospital Service better than ever before. The task will not be an easy one, however, and can only be realised through the interest and constructive help of the whole community. If everyone will work for that end, there can be no doubt of the result; and equally there can be no doubt of the benefits such an achievement will bring.

Further details and information about these matters and other Hospital activities will be found in the pages which follow.

On behalf of the Committee of Management,

F. H. TRUSLOVE,

Chairman

Committee of Management

There have again been changes in the personnel of the Committee.

It is with regret that the death of Mr. W. W. Garnham has to be announced. Mr. Garnham had served the Hospital for many years in various offices—as member of Committee, as Hon. Secretary, as Hon. Treasurer, and latterly as Vice-President. A record of service to the Hospital since 1908 has at last been ended; it is a record of work and sustained interest that may well never be equalled or surpassed in the history of the Hospital.

The Rt. Rev. C. K. N. Bardsley, Bishop of Croydon, has become a Vice-President. His association with the Hospital will be welcomed by all, and particularly by those who personally know of his great sympathy and interest for the health and well-being of the people of Croydon and Norwood.

Mr. D. S. Wright has resigned the office of Hon. Treasurer on leaving Norwood; but the Committee is glad to report that what at first appeared to involve a loss of valuable insight into the affairs of the Hospital generally, and sound knowledge of its finance, brought a further gain as Mr. F. H. Burroughs accepted an invitation to join the Committee as Hon. Treasurer while Mr. Wright still found it possible to continue to attend meetings as a member of Committee.

Of the Committee of Management, Mr. J. W. Bennett and Mr. A. E. Ellis, C.B., have resigned during the year—Mr. Bennett upon the assumption of further exacting duties in his profession, and Mr. Ellis upon removal from the district. Each made a distinctive contribution to the affairs of management, and their counsel will be missed.

Mr. H. Pethebridge joined the Committee during the year. Mr. Pethebridge had for some time been active in organising the Hospital's Appeals.

Honorary Medical Staff

The Hospital has again been well served by its Medical Staff. The death of Mr. L. Carnac Rivett, F.R.C.S., F.R.C.O.G., occurred during the year. The loss of Mr. Rivett will be felt not only in the Hospital, but in a very much wider circle. He contributed a great deal to the practice of Gynaecology and Obstetrics, and was ever active at the highest levels in organising a better service and in promoting higher standards. The Committee is very happy to report that Mr. J. H. Peel, M.A., F.R.C.S., F.R.C.O.G., has now been appointed Hon. Consulting

Gynaecologist in his place, and that, in addition, the following have been appointed to the Hon. Consulting Staff in the various departments of medicine and surgery as shown below:

Mr. R. S. Lewis, F.R.C.S., Ear, Nose and Throat.

Dr. D. I. Williams, M.D., M.R.C.P., Dermatology.

Mr. O. F. W. Robinson, M.R.C.S., L.R.C.P., D.M.R.E., has resigned his appointment as Hon. Consulting Radiologist during the year owing to increased commitments in other spheres. The Committee welcomes Dr. D. G. C. Macdonald, M.B., B.S., D.M.R.D., D.M.R.(Lond.), who has now been appointed Radiologist to the Hospital.

All of the augmented Honorary Medical Staff have continued to give their services during the past year, and there are no resignations to record. The Staff has been further strengthened and increased by the appointment of Dr. R. Crosbie Walsh and Mr. Douglas S. Clogg, L.D.S., as Honorary Dental Surgeon.

Mr. John B. Hunter, M.C., M.A., F.R.C.S., Hon. Consulting Surgeon, has been awarded the C.B.E. for his contribution to the Medical Services of the country.

Medical Work of the Hospital

There has been a considerable increase in the work performed. A larger number of in-patients have been treated, and there has been a correspondingly higher volume of operations. The Casualty Department has again been extremely busy, and the Physiotherapy Department has proved its continued usefulness and increasing popularity by treating a greater number of patients than in previous years. Detailed figures are published on other pages of this Report.

The work of the in-patients' department has been given a greater effectiveness by the availability of the drug known as penicillin, which is now used extensively in treatment. Penicillin has proved its value, and has provided a new defence of medicine against certain diseases. In Surgery, also, new methods and improvements have been employed by the Staff to procure still better results.

Regular consultative clinics are now available in the out-patients' department, where patients are seen by members of the Hon. Consulting Staff, as follows:

Surgical (Mr. J. B. Hunter).
Medical (Dr. A. Gilpin).

Orthopaedic (Mr. N. St. John Buxton).
Ear, Nose and Throat (Mr. R. S. Lewis).
Gynaecology (Mr. J. H. Peel).
Urology (Mr. J. Everidge).
Dermatology (Dr. D. I. Williams).

A Children's Clinic (Dr. H. H. A. Elder) is also held. The service is of value to local doctors, and, particularly to patients, who are able to avoid considerable journeys and waste of time travelling to other centres.

There has been a steady growth in the volume of work performed in the X-Ray Department, the scope and usefulness of which has been increased. There is a continually increasing demand for X-Ray Reports, both from the Hospital's departments and from doctors in the district.

It is regretted that it has not been possible to develop fully the required pathological and bacteriological laboratory services during the year. It is hoped that it will be possible to reopen the laboratory in the present year or early in 1949 in order to satisfy local Hospital and other demands for this essential service at the earliest possible moment. In the meantime, the maximum possible amount of laboratory work is being done until the full facilities are again available. Without proper X-Ray and Laboratory services constantly available, a hospital cannot realise its full usefulness or promote the highest standards of effective treatment.

The scope of the Physiotherapy Department has again been widened during the year by new equipment and clinics. Mr. D. F. Ellison Nash, F.R.C.S., has seen a large number of orthopaedic patients in the Department. Clinics are held by Dr. Avery and Dr. Walsh; and Dr. Rosborough, the Medical Officer of the Department, has continued to supervise the treatments throughout the year. The new Fracture Clinic has given good results and has extended the usefulness of the Department.

Extension of the Hospital

The year 1948 should see the beginning of an extension to the Out-Patients' Department. The extension will double the existing accommodation. This further space will give a greater capacity for treatment of patients, but some of it will be absorbed in the better arrangements and organisation of the existing treatment departments, which require more space than had been available hitherto.

Income and Expenditure in 1947

The expenditure has inevitably increased during the year. The higher volume of in-patients treated has affected considerably many items of expenditure; the figures for Provisions reflect this fact. The greater number of patients treated in the out-patients' and X-Ray Departments has also resulted in increased expenditure under several headings. But there is a further obvious reason for the increase—apart from the greater cost of materials and labour—namely, the expenses of the Nurses' Home. The other main sources of rising expenditure are to be found in the renewals and replacement of old equipment, repairs of all kinds, and increased salaries and wages.

Income from patients' payments shows a marked increase, mainly because there have been more patients to contribute, but also, to a less extent, from a slightly increased scale of charges. The contributions received from the Ministry of Health have made it possible to avoid a much heavier deficit than would otherwise have been the case.

Equipment and Repairs

Some of the arrears of repairs accumulated over the past few years have now been dealt with. The small remainder of war damage repairs outstanding at December 31st, 1946, was completed early in 1947. The Committee is also able to report that all the external painting of the Hospital buildings has been carried out. Thus, both external and internal decoration is now finished. The drives of the Hospital have also been renovated and much improved. Other projects to repair and improve the condition of the Hospital have commenced, but were not completed at the end of the year. These include structural alterations to improve the sluicing facilities in the semi-private wards, and work to improve the efficiency of the central heating system.

Sundry new instruments and equipment, including new anaesthetic and electro-medical apparatus, have been procured during the year to bring older and worn out equipment up to date.

There are still some urgent and necessary repairs which the Committee hopes will be completed in 1948.

Appeals in 1947

The target for the new Nurses' Home Appeal (£4,500) was reached during the year. The Appeals Committee and the Committee of Management wish to thank all those who helped in any way to raise this money; they were many, and are too

numerous to mention here. The result, achieved at a time when the public was trying to recover from war weariness, making the painful readjustment to the conditions of peace, and, moreover, confused and dubious about the need for continued contribution with the National Health Service in prospect, reflects great credit upon collectors and givers alike. The provision of the Nurses' Home was, however, apart from its value as a contribution to the welfare of the Nursing Staff, urgent and necessary for other reasons.

Other voluntary contributions for the General Funds of the Hospital were maintained—a result which was not achieved without difficulty or without very special and generous contribution by supporters of the Hospital.

An interesting feature of these activities was the showing at local cinemas of a short film of the Hospital.

The National Health Service

The National Health Service Act was passed into law on November 6th, 1946, but most of its provisions do not become operative until July 5th, 1948.

On the latter date, all hospital property—money, investments, buildings and equipment for hospital purposes—will be vested in the Minister of Health. There are certain exceptions to this rule: (1) The Hospital's Samaritan Fund will remain free to carry out the purposes for which it was given ; (2) Gifts of a capital nature given to any hospital after the passing of the Act will be applied as far as possible to realise the donor's intention. Gifts towards Patients' Amenities, Research, etc., or capital purposes, after July 5th, 1948, may be freely devoted to their particular object by the Hospital Management Committee. From July 5th, the Government will pay for all maintenance costs, and for new buildings and equipment. This money will be obtained by the Government from the taxpayer, and from increased Health Insurance contributions. The investments and moneys held by hospitals at July 5th will go to the Central Endowments Pool (so called) from which the money will be re-distributed to the new Committees of Management by a method to be determined by the Minister of Health. Receipts from this source will be used for extras and comforts, or special purposes, but it is not yet known how it will be distributed. Clearly, the money will not last for long unless continually added to. The collection of further moneys and their expenditure will be the sole concern of the new Hospital Management Committees.

It would be far from the truth to say that the new hospitals organisation is a Civil Service. The Hospital Service has been too individualistic and local in character for such a scheme to be practicable. The type of organisation adopted is that in which the responsibility for the planning and adequacy of the new Service is devolved upon a Regional Hospital Board, of which there are 14, each based upon a University Centre. This Hospital is included in the South-West (Metropolitan) Region. The Regional Hospital Board appoints Committees of Management to administer groups of hospitals. The Committees of Management will in turn appoint House Committees to carry out the day-to-day administration of individual hospitals. This Hospital will be a constituent of the group which includes all hospitals in the County Borough of Croydon.

It will be seen that in this type of organisation, the initiative and chief responsibility lies with the Regional Hospital Board, but the Minister of Health, who is ultimately responsible, has sufficient power to influence the main patterns and features of hospital development. To guide the Minister in setting these national standards in hospitals, there is a Central Advisory Board, composed of technical experts. Obviously, most of them will be medical men, but there will also be representatives from the other professions, which play a part in the hospital services. It would appear that the new Committees of Management will be largely concerned with applying the policies of these higher bodies, but that does not mean that they do not have a great responsibility to ensure that these policies fit in with local requirements, nor need they be inactive in the matter of putting forward schemes of extension and improvement when necessary. Although, in theory, the new Committees of Management are responsible for the management of the hospitals in its groups, and the local hospitals committees—the House Committees—are in effect sub-committees, a very considerable degree of authority must be delegated to them.

The Regional Hospital Boards are required to provide adequate and efficient services in their Regions. Their chief task is to secure a complete hospital system in their Regions. The pattern of this system is already known, as are the other dominant ideas, long current, which will actuate these Boards. The key hospitals of the Regions will be the teaching hospitals, which will include affiliated special hospitals; these key hospitals are expected to promote the best standards of hospital practice, and their contact with the other hospitals is expected to facilitate

the spread of latest developments in all hospital techniques. The larger hospitals in each district will form what will be known as District Hospitals. The District Hospitals will provide a complete hospital service, organised to deal with almost every type of patient and disease. Grouped round these hospitals will be the local hospitals, which, although they may not have the full facilities for treatment and diagnosis, will yet be able to cope with the majority of cases; these local hospitals will be linked with the District Hospitals.

This reorganisation of the hospital services should bring great advantages to the patient. The hospital services have become too important to be entrusted entirely to individual and disjointed effort. The need for central direction, a common purpose, and co-operation on a vastly greater scale, has been proved, and the attempt to realise these aims is now to be made. The conception is praiseworthy, and the Committee believes that its attainment is by no means impossible. There is the grave danger, however, that central direction may crush the individual initiative, a priceless asset without which an efficient service cannot be achieved. The views of those at the centre can become increasingly divergent from those at the periphery. Such alienations of opinions, outlook, and aims, would result in poor service and unhappiness all round. Without the right atmosphere, which has not yet been created, there cannot be a thriving, healthy, organisation. The Minister of Health and the Regional Hospital Boards have before them a very difficult task to bring about this spirit of co-operation, and to diffuse it through the whole organisation. Restraint, and efforts towards this end are required from everyone, no less than the Minister and the Hospital Boards ; but few will deny that the key to the entire situation rests in their hands. For its small part in the Service, the Committee is prepared to give its whole-hearted co-operation towards ensuring for the patient the best possible service.

Appeals in 1948

Now that the hospitals are moving into this new era of hospital organisation, and this Hospital, with others, is being drawn into the orbit of the State Health Service, moneys for maintenance will, from July 5th next, be supplied by the Treasury. There is no indication, however, that the State will be in a position to give money for all those extras that the Voluntary Hospitals have tried to provide in the past ; on the contrary, it is now clear from various statements by the Minister

of Health that these comforts and amenities must be provided by voluntary efforts, and he is encouraging voluntary organisations to this end. Instead of stultifying further voluntary effort, the new service by freeing the public from charitable contributions towards maintenance, will make these efforts far more effective ; funds can now be devoted entirely to the extra comforts and care of the patient in many directions not previously possible because of the demands of necessities. With these objects, the Norwood and District Hospital Welfare Fund has been formed. The individual patient will also be helped in all possible ways.

The Committee is convinced that there is great scope for the Fund, that it can help to bring happiness and freedom from worry to many patients and their relatives. In many ways this additional kindness can aid the recovery of the patient. It will help not only the patient, but the doctors and nurses, too, for a happy and contented patient is more easily and quickly cured than one who is surrounded by only the bare necessities. It is hoped, therefore, that Norwood will give this scheme all the support it can, and bring to the sick the spirit of kindness and personal attention by providing these extras and comforts. In doing so, it will help to keep alive, and advance, the traditions of efficiency and progress in our British Hospitals.

Any subscriptions or donations for the Welfare Fund will be gratefully acknowledged.

Here is an opportunity to retain personal and voluntary effort in the Hospital. There are still directions in which voluntary personal service may be given as before to benefit the local hospital and its patients.

Ladies' Linen League

The Linen League has been active, as ever, in providing for the wards. Counterpanes, sheets and pillow cases, have been purchased out of moneys provided by the League. In addition, a donation of £50 has been given to the Hospital. Many readers will feel a sense of regret when they learn that this year's contribution was the last. There being no further need to help towards the supply of linen, the League has been dissolved. The Committee is glad to report that a Working Party consisting of Miss McNaughtan, Mrs. Aldhous, Mrs. Beard, and Mrs. Bishop, is carrying on sewing and mending.

The League was formed in 1909, when the first President was Lady Muriel Boyle. She was followed by Mrs. Feaver in 1920, Mrs. Ritchie in 1923, Mrs. Sidney Ellis in 1927, Mrs.

Douglas in 1939, and Lady Luke in 1946. Mrs. Crosley and her daughter, Miss Stacey, were the original Hon. Treasurer and Secretary. The success of the League owes much to the present Hon. Secretary and Treasurer, Miss G. McNaughtan, who, taking over these duties in 1920, has worked with unflagging enthusiasm to maintain its high standard of service to the Hospital. Many other members of the Committee, whose names will be found on page 6 of the Report, including the present Vice-President, Mrs. Hamilton, have by their consistent endeavour done much to further the objects of the League.

In its early days, the League received most of its contributions in kind. In 1912, for example, 495 articles were donated, and with £20 received in subscriptions a further 138 were supplied. By 1940, articles in kind were only 40, and the same large quantities of linen could no longer be supplied after that date with double the money, even with coupons when available. After 1919, collections became more difficult and tended to decline, but 1934 was a good year with 226 articles, and £93 in cash. From 1932—1938 the League belonged to the "Help-Yourself" Society (the Stock Exchange Dramatic and Operatic Society's Charity Fund) and helped in this way to increase its revenue. During the war, there were, of course, no articles in kind at all, and not even the oldest hands in the League could produce one solitary article.

These increments over the years since 1909 constitute a very worthy and solid contribution to the welfare of the patients, and the League may well be proud of its achievement.

The Nurses' Welfare Fund

The Ladies' Committee for the Nurses' Welfare Fund, under the Chairmanship of Mrs. B. D. Pole, has again arranged social functions, whist drives, etc., in aid of the Nurses' Welfare Fund. A further £141 has been added to the Fund. A great deal of effort has gone into producing this successful result, but the Committee of the Fund will derive a considerable amount of satisfaction from the improvements, comforts, and amenities, that are now being provided for the Nursing Staff. Among other forthcoming extras for the Nurses' Home is a television set.

Hon. Appeals Organisers

The Hon. Appeals Organisers of the Hospital (see page 6) have been very active during the past year in organising the various flag days with which the Hospital has been associated.

The Hospital participated in the Hospitals Day held in May, from which a sum of £216 was raised. These organisers, together with their loyal collectors and helpers, also participated in the Alexandra Day collection on June 22nd last, when a record collection for the district of £1,069 was made. This was almost the highest collection by a hospital in the London area. Without strenuous efforts on the part of the organisers and collectors, the Hospital would not have benefited to such a marked extent.

The Hospitals Day organisation, which has served the London Voluntary Hospitals so well in the past, is now being disbanded. The institution of Alexandra Rose Day, long popular and well loved, is going to continue to do what it can for Patients' Amenities and other objects outside the scope of the National Health Service. It is hoped that it will suffer no diminution in public support, as it will be one of the chief means of raising funds for these purposes.

Children's Party

The annual Christmas Party given by Lord and Lady Luke was again held at St. Saviour's College Recreation Hall. The Party was organised by Mr. A. E. Hobbs, and the children were entertained by Mr. J. B. Wilson and others. No one who attended the Party was left in any doubt that the 100 guests present enjoyed themselves immensely.

Christmas Visit of the Mayor of Croydon

The Committee is glad to note the interest taken in the Hospital by the Mayor of Croydon. The Mayor, Councillor E. W. Turner, J.P., visited the Hospital on Christmas Day and passed a pleasant half-hour with the patients in the wards. The patients and staff all appreciated this Christmas visit. The Mayor was thoroughly at home with the patients, and enjoyed his short stay with them.

Inspection of the Hospital

The annual inspection of the Hospital on behalf of the King Edward's Hospital Fund for London was made in August last by Dr. H. Gardiner-Hill, M.B.E., M.D., F.R.C.P., and Mr. O. B. Meadmore.

The King's Fund is carrying on its good work for the Hospitals, even after the National Health Service is in operation. The Fund has about £4,500,000 of invested funds, yielding over £200,000 annually in interest from which it will make grants

towards Patients' Amenities and other objects. The Fund is not, however, to be thought of merely as a distributor of extra funds to individual hospitals. The Fund has provided many other services to hospitals. It is still expanding these services, and is pursuing a policy of constructive effort to promote further desirable developments in hospital practices and techniques.

Box Collections and Donations, etc.

Donations have been fairly well maintained this year, but there has been a considerable decrease in Box Collections.

The Committee hopes that these fine efforts of the past will continue to help the Welfare Fund, the importance of which for the comfort of the patient cannot be over emphasised.

Congregational Collections

Support has again come from our local Churches. The amounts received direct from the Churches during the year are shown below. Other amounts collected by these Churches for the benefit of hospitals were sent direct to the Hospital Sunday Fund. The Hospital received a donation of £60 from this Fund during the year, and that amount includes the individual collections by the Churches as shown below.

	£	s.	d.
St. Aubyn's Church, Upper Norwood ..	1	10	0
St. Margaret's Church, Upper Norwood ..	2	11	10
Christ Church, Upper Norwood	5	3	0
St. Andrew's Church, Upper Norwood ..	4	2	9
St. Cuthbert's, West Norwood	2	0	3
	£15	7	10

Central Funds

The Committee tenders its thanks for the following grants which form part of the income for the year :

To King Edward's Hospital Fund for London for £150 (Maintenance Grant) and £75 (Capital Grant), to the Alexandra Day Fund for £1,000, and to the Hospital Sunday Fund for £60.

ACKNOWLEDGMENTS

The Committee wishes to thank the following:

The Honorary Medical Staffs for their services during 1947.

The Matron and Nursing Staff, the Professional, Secretarial, and Domestic Staff.

The Hon. Solicitors, Messrs. Finch, Turner and Tayler.

The Hon. Chaplain and the Rev. E. Lucock for services and ministrations in the wards.

The Linen League, the Nurses' Welfare Fund Ladies' Committee, the Hon. Appeals Organisers and Collectors.

The subscribers and donors for their loyal support.

The Box Holders and members of the public who have donated in this way.

Mrs. V. M. Francis, Mrs. A. R. Clark, and Mrs. A. C. Pakenham-Walsh (since deceased), who have continued their voluntary service in counting and collecting the Hospital's boxes.

Mr. D. A. Shaw, Mrs. K. Willcocks, Mrs. G. E. Eades, Mrs. B. Sinclair Salmon, Miss B. McGregor, and Mrs. Rose, for voluntary secretarial help in connection with general hospital duties and Appeals.

Mrs. N. Steytler for providing accommodation for meetings of committees in connection with the Hospital's Appeals.

The "Crystal Palace Advertiser" which has raised approximately £300 this year by special efforts, and collected individual donations in connection with the Nurses' Home Appeal.

Mr. A. E. Hobbs, assisted by members of the Dulwich Wood Avenue Allotment Society, the Nursing Staff, and others, whose Fete at St. Saviour's College raised £550.

Mr. L. W. J. Harman and the British Legion's Local Branch who donated £80 from the proceeds of their Fete.

The West Norwood Chamber of Commerce who raised £81 for the Hospital as a result of their "Shopping Week."

The Hospital's Darts League, organised by Mr. H. S. Ford and Mr. C. Weatherhead, which again raised over £100.

The Hospital's Charity Cup Competition which has recommenced its Annual Competition in support of the Hospital.

The Crystal Palace Angling Association, which has started an annual competition to help the Hospital's Funds.

The Astoria and Central Cinemas, South Norwood, Odeon Cinema, South Norwood, Regal Cinema and Royal Cinema, West Norwood, Rialto Cinema, Upper Norwood, State Cinema, Sydenham, and Crystal Palace Football Club, for collections made in their premises and other help. The Norwood Round Table for help in various directions. Mr. and Mrs. Brown, of 217, South Norwood Hill, who have helped in many diifferent ways. The Chairman of the Penge Council (Coun. Geo. H. E. Duffield) for several kindnesses and visits during the year.

The Committee is appreciative of all the efforts to raise funds for the Nurses' Home. Many local organisations, clubs and societies have contributed to this end during the year. Notable successes were achieved by the R.A.S.C., Upper Norwood, South Norwood Chamber of Commerce (Mr. A. Coxon), Messrs. Melbourne and Jim Davis (Dances), Penge Inner Wheel, Mrs. B. I. R. Wiggins, Mrs. B. D. Pole, Mrs. H. Pethebridge (Bridge and Whist Drives), The Gainsborough Dramatic Society (Play), Mr. Phillips (Concert), Miss A. M. Hough (Dancing Display), The Horns Tavern Darts Club, West Norwood Youth Centre (Carol Singing), and the Norwood Sports Club (Lawn Tennis Exhibition). A donation of over £40 was received from the Westow Street Fire Party. Donations of £25 were received from Mr. F. J. Gray and an anonymous donor, but many other donors were hardly less generous.

The Committee is very grateful to all those who have responded to the Hospital's appeals by sending gifts, whether large or small, whether in cash or in kind. There is not space to record them all, but every contribution has been welcome and none the less appreciated. The publicity given by the "Norwood News," "Crystal Palace Advertiser," "Norwood Press," and local newspapers generally, has materially assisted the task of those engaged in organising the various activities with which the Hospital has been concerned.

Finally, this Record cannot be completed without due acknowledgment of the Appeals Committee's work. Their work will long benefit the Hospital and its Nursing Staff. No greater tribute could be paid to the effectiveness of their efforts.

COMMITTEE OF MANAGEMENT

Left side of table :
Mr. F. H. Truslove (Chairman); Messrs. F. H. Burroughs (Hon. Treasurer); F. C. B. Lawrence, R. Luckett, C. F. Ward; Mrs. Muir Wilson; Mr. S. F. Smith; Col. C. R. Evans, D.S.O.; Messrs. C. F. Court, S. A. Yeatman.

Right side of table :
Mr. J. F. Macpherson (Secretary); Dr. M. A. Cooke, O.B.E.; Miss P. Rogers (Matron); Mr. H. Pethebridge; Mrs. L. Hawkins; Mr. I. R. Madge; Mrs. I. Aldhous; Mr. D. S. Wright; Drs. S. W. Carruthers, R. J. Rosborough and

NOTICES

In-Patients

There are Private and Semi-Private Beds available in which Patients can be attended by their own Medical Practitioner. Other patients are attended by the Honorary Medical Staff.

Out-Patients.

Casualties are attended to in the Out-Patients' Department from 9 a.m. daily and at other times as necessary.

Patients are seen in the Out-Patients' Consultative Clinics, X-Ray, and Physiotherapy Departments, by appointment; Doctors' letters are required. Consultative clinics are as follows: Medical; Surgical; Ear, Nose and Throat; Gynaecological; Orthopaedic; Skin; Urology; and Children. A Fracture Clinic is held in the Physiotherapy Department.

Visiting Hours.

Relatives and friends may visit patients in the wards on Wednesdays and Sundays between the hours of 2 and 4 p.m., and on other days from 7 to 8 p.m.

Other Visitors.

The Hospital is open to the inspection of members of the public by appointment.

H.S.A. Group.

The Hospital Saving Association Group at the Hospital (Group Secretary, Miss G. A. Brimmell) has over 300 members. The business of the Group is transacted at the Hospital between the hours of 2—4 p.m. on Mondays and from 6—7 p.m. on Wednesdays.

Samaritan Fund.

Patients needing help towards expenses of convalescence, fares, instruments and appliances, etc., should apply at the Hospital for a grant from the Samaritan Fund.

STATISTICAL TABLES

STATISTICS for year to 31st December, 1947, compared with those of the previous year

IN-PATIENTS

Number of Beds and In-Patients

	Numbers in 1947	Numbers in 1946
1. BEDS:		
(a) Complement at 31st December	34	34
(b) Average Daily Complement during the period	34	34
(c) Average daily number closed during the period, owing to:		
(i) Re-building or Extension schemes	—	—
(ii) Repairs, Redecoration, Cleaning and War Damage repairs ..	—	4.64
(iii) Other Causes (Shortage of Staff)	1.29	—
(d) Average daily number open during the year	32.71	29.36
(e) Average daily number occupied during the year	23.32	18.32
2. Number of In-Patients in the Hospital at beginning of year	16	16
3. Number of In-Patients admitted during year	528	389
4. Number of In-Patients in the Hospital at the end of the year	22	22
5. Average number of days each Patient was resident	16.31	17.43
Ascertained by dividing the total of daily counts (viz. 8513) by the number of patients treated to a conclusion, i.e., (2)+(3)−(4).		
6. Number of Patients admitted and discharged during the year who were resident for:		
(i) Only one day	7	3
(ii) Two or three days	28	—

I. Summary of In-Patients Treated 1947

Medical:		Surgical Operations:	
Anterior Poliomyelitis	1	Abdominal	92
Bronchitis	8	Dental	4
Cerebral Haemorrhage	4	Ear, Nose and Throat	80
Heart	24	Gynaecological	61
Pneumonia	49	Minor Operations	72
Rheumatism	15	Neurological	1
Miscellaneous	91	Orthopaedic	17
		Urological	4
		Varicose Veins	5
	192		336

Total number of In-Patients—528

Cured, 422; Relieved, 56; Unrelieved, 20; Died, 30

II. Summary of Out-Patients Treated

		Nos. in 1947	Nos. in 1946
1. Total number of new Out-Patients:			
(a) Casualty Patients	1950		1943
(b) Physiotherapy Patients	739		652
		2689	2595
2. Total number of Out-Patient attendances:			
(a) Casualty Patients	6662		7982
(b) Physiotherapy Patients	13822		10994
		20484	18976
3. Number of Patients on books at the beginning of the year:			
(a) Casualty Patients	2		5
(b) Physiotherapy Patients	200		175
		202	180

III. Summary of Patients X-Rayed

Arms, hands and shoulders	326
Legs, feet and hips	222
Thorax (including heart, lungs, ribs, and thoracic blood vessels)	184
Spine	67
Alimentary tract	51
Abdomen (including kidneys, gall-bladder, and pregnancy diagnosis)	25
Head	22
Pelvis	7
TOTAL	904

(Total number of X-Ray Examinations in 1946—590)

INCOME AND EXPENDITURE ACCOUNT

INCOME

1946 £		£ s. d.	£ s. d.	£ s. d.
	ORDINARY			
	I.—Voluntary Gifts			
	1. Subscriptions, Donations, etc.:			
151	Annual Subscriptions	163 1 8		
1413	Donations	1262 6 9		
649	Box Collections	326 16 4		
121	Entertainments	— — —		
150	Gifts in Kind	78 16 0		
	Other Voluntary Gifts:			
322	Hospitals Day	222 8 5		
			2053 9 2	
2806				
	2. Central Funds:			
150	King Edward's Hospital Fund	150 0 0		
70	Hospital Sunday Fund ..	60 0 0		
	Other Central Funds:			
250	Alexandra Day	1000 0 0		
			1210 0 0	
470				3263 9 2
	II.—Receipts on Account of Services Rendered			
	(a) From Patients and Societies:			
1916	Patients	2978 3 9		
1675	Hospital Saving Association ..	1416 3 6		
247	Hospital Saturday Fund ..	274 8 0		
9	Other Contributory Schemes ..	6 12 0		
			4675 7 3	
3847				
	(b) From Public Authorities:			
212	Ministry of Health	4560 16 0		
11	County Borough of Croydon	38 14 10		
			4599 10 10	
223				9274 18 1
	III.—Invested Property			
£1228	Interest and Dividends ..			1060 6 3
£8574	*Total Ordinary Income* (Carried forward)			£13598 13 6

for the Year to 31st December, 1947

EXPENDITURE

1946 £		£ s. d.	£ s. d.	£ s. d.
	ORDINARY			
1393	**I.—Provisions**		1958 10 9	
	II.—Surgery and Dispensary			
220	Drugs, etc.	714 9 3		
202	Dressings, etc.	308 13 10		
435	Instruments	1008 18 8		
40	Salaries	52 0 0		
9	Sundries	34 4 10		
906			2118 6 7	
	III.—Domestic			
309	Renewals and Repairs ..	432 19 4		
404	Laundry	569 6 7		
57	Cleaning	59 1 7		
10	Water	52 9 8		
673	Fuel and Lighting	842 12 3		
94	Uniforms	93 2 0		
17	Sundries	17 18 1		
1564			2067 9 6	
	IV.—Salaries and Wages			
—	Medical	84 0 0		
2124	Nursing	3037 5 8		
2124	Other Officials and Employees	3904 15 6		
4248			7026 1 2	
	V.—Miscellaneous			
105	Printing, etc.	124 11 0		
77	Advertisements	117 3 4		
54	Insurance	111 4 5		
94	Garden	158 10 9		
45	Sundries	77 0 6		
375			588 10 0	
	VI.—Administration			
456	Salaries	450 0 0		
134	Printing, etc.	241 3 4		
3	Advertisements	1 10 0		
21	Auditor's Fees	21 0 0		
21	Sundries	71 9 4		
635			785 2 8	
	VII.—Establishment			
200	Renewals and Repairs ..		977 9 10	
	VIII.—Finance			
69	Interest	22 8 6		
283	Appeals	108 8 6		
83	Rent	48 8 0		
82	Rates and Taxes	156 4 8		
517			335 9 8	
£9838	*Total Ordinary Expenditure* (Carried forward)			£15857 0 2

£			£ s. d.
8574		Brought forward	13598 13 6
	EXTRAORDINARY INCOME		
410	Legacies (transferred from Legacies Account)		100 0 0
£8984		*Total Income*	£13698 13 6
859	Balance being excess of Total Expenditure over Total Income for the year ..		3158 6 8
£9843			£16857 0 2

LEGACIES

For the

INCOME

	£ s. d.
To the Estate of James Flint	£100 0 0

SAMARITAN, SEASIDE and CONVALESCENT FUND

Receipts and Payments Account for the year to 31st Dec., 1947

RECEIPTS	£ s. d.	PAYMENTS	£ s. d.
Interest on East India Railway "D" Annuity	29 15 2	Hire of motor-cars and ambulances	28 8 9
Interest on War Loan 3½% Stock	18 2 10	Balance, being Excess of Receipts over Payments ..	29 9 3
Interest on 3% Defence Bonds	7 10 0		
Sundries	2 10 0		
	£57 18 0		£57 18 0

NURSES' WELFARE FUND

Receipts and Payments Account for the year to 31st Dec., 1947

RECEIPTS	£ s. d.	PAYMENTS	£ s. d.
Contributions received during the year	122 0 0	Purchase of Magazines, Newspapers, Entertainments, and other sundry payments ..	118 1 11
		Balance, being Excess of Receipts over Payments ..	3 18 1
	£122 0 0		£122 0 0

£		£ s. d.
£9838	Brought forward	£15857 0 2
	EXTRAORDINARY EXPENDITURE	
	Contributions to other Institutions:	
5	To Patients' Amenities Fund: (Alexandra Day Donation earmarked for Patients' Amenities).	1000 0 0
£9843		£16857 0 2

ACCOUNT

Year 1947

EXPENDITURE

	£ s. d.
By Transfer to Income and Expenditure Account	£100 0 0

NURSES' HOME APPEAL

Income and Expenditure Account for the year to 31st Dec., 1947

INCOME

	£ s. d.
Main Fund	1746 7 9
"Crystal Palace Advertiser" Fund	428 13 6
"Norwood Press" Fund ..	30 3 0
Patients' Fund	29 18 0
Street Collections	252 19 11
	£2488 2 2

EXPENDITURE

	£ s. d.
Printing, Stationery and Advertising	139 11 2
Salaries and Wages	670 6 0
Motor Car Expenses	62 16 0
Sundries	4 13 1
	877 6 3
Balance, being Excess of Income over Expenditure..	1610 15 11
	£2488 2 2

NURSES' HOME APPEAL

Income and Expenditure Account from 1st Dec., 1946 to 31st Dec., 1947

INCOME

	£ s. d.
Main Fund	2205 10 8
"Crystal Palace Advertiser" Fund	579 1 3
Patients' Fund	463 18 0
Street Collections	282 9 1
"Norwood Press" Fund ..	30 3 0
King Edward's Fund ..	900 0 0
	£4461 2 0

EXPENDITURE

	£ s. d.
Printing, Stationery and Advertising	276 17 1
Salaries and Wages	733 16 2
Motor Car Expenses ..	62 16 0
Sundries	4 13 1
	1078 2 4
Balance, being Excess of Income over Expenditure ..	3382 19 8
	£4461 2 0

BALANCE SHEET

LIABILITIES	£ s. d.	£ s. d.	£ s. d.
I.—Sundry Creditors			
(1) General Fund		1228 18 2	
(2) Buildings and Equipment Fund..		105 18 4	
			1334 16 6
II.—Bank Overdraft			
Barclays Bank Ltd. (Building Fund)			1233 18 1
III.—Capital Accounts			
(a) Hospital Endowments (as per last Account)			28992 17 1
(b) Special Funds (as per last Account)			
Samaritan Fund			1761 12 11
(c) Buildings and Equipment Funds:			
Balance as last Account		19767 19 1	
Add: Net Income for year of Nurses' Home Appeal		1610 15 11	
Add: Capital Grant, King's Fund		75 0 0	
			21453 15 0
(d) General Fund:			
Balance as last Account		4871 10 2	
Less: Deficit for year		3158 6 8	
		1713 3 6	
Add: Reserve for renewals and repairs:			
Balance at Jan. 1st, 1947	551 3 7		
Add: Reserve for 1948	500 0 0		
	1051 3 7		
Less: Expenditure in 1947 ..	551 3 7		
		500 0 0	
			2213 3 6
IV.—Unexpended Income Balances			
(1) Samaritan Fund Balance at Jan. 1st, 1947	268 14 9		
Add: Excess of Income for Year	29 9 3		
		298 4 0	
(2) Nurses' Welfare Fund Balance at Jan. 1st, 1947	323 5 8		
Add: Excess of Income for Year	3 18 1		
		327 3 9	
(3) Patients' Amenities Fund:			
Alexandra Day Donation ..	1000 0 0		
Other Donation	5 5 0		
		1005 5 0	
			1630 12 9
			£58620 15 10

as at 31st December, 1947

ASSETS	£ s. d.	£ s. d.
I.—Cash at Bank and in Hand		
Special Funds	1630 12 9	
Buildings and Equipment Fund	11 18 1	
General Fund	1415 8 2	
		3057 19 0
II.—Stocks of unissued stores		203 16 9
III.—Sundry Debtors		
General Fund	623 9 7	
War Damage	1199 7 2	
		1822 16 9
IV.—Investments		
Hospital Endowments	28992 17 1	
Special Funds:		
Samaritan Fund	1761 12 11	
		30754 10 0
V.—Buildings and Equipment Fund		
Expenditure to 31st December, 1946	22140 7 11	
Expenditure during 1947	641 5 5	
		22781 13 4

We have examined the foregoing Income and Expenditure Account, Legacies Account and Balance Sheet which to the best of our knowledge and belief comply with the regulations of the Revised Uniform System of Hospital Accounts as modified by the instructions of King Edward's Hospital Fund relating to the treatment of Free Legacies dated December, 1940, and to the treatment of Reserve for Renewals and Repairs dated 23rd March, 1943.

We have received all the information and explanations which we have required and in our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the affairs of the Hospital according to the best of our information and the explanations given to us and as shown by the books of the Hospital.

EVERETT, CHETTLE and Co.,
Chartered Accountants,
Auditors

F. H. TRUSLOVE
Chairman

F. H. BURROUGHS
Hon. Treasurer

March 28th
1948

£58620 15 10

SCHEDULE OF INVESTMENTS

as at 31st December, 1947

(A) Hospital Endowments :

	£ s. d.	£ s. d.
£750 London Midland and Scottish Rly 4% Debenture Stock	1,000 0 0	
£994 19s. 6d. Coventry Corporation 2¾% Stock	1,000 0 0	
£1,010 14s. 1d. 2½% Treasury Stock ..	1,000 0 0	
£924 London Midland and Scottish Rly. 4% Preference Stock	1,000 0 0	
£3,102 14s. 9d. Consolidated Loan 4% Stock	2,529 11 9	
£1,000 Nigeria 6% Stock, 1949/79 ..	1,000 0 0	
£1,401 9s. 1d. Conversion Loan 3½% Stock	1,099 16 1	
£16,343 8s. 5d. War Loan 3½% Stock ..	16,697 4 11	
£99 10s. 9d. Government of the Commonwealth of Australia 3¾% 1948/53 ..	99 10 9	
£79 London Transport 5% A Stock ..	101 10 4	
£87 16s. 9d. Middlesex County 4½% Stock, 1950-70	99 5 1	
£300 Southern Rly. 4% Debenture Stock	316 10 0	
£300 Metropolitan Water Board 3% B Stock	273 0 0	
£500 South Suburban Gas Co. 5% Perpetual Debenture Stock	587 10 0	
£600 Ditto 4% Perpetual Debenture Stock	591 0 0	
£600 Central Electricity 4% Stock, 1959-89	624 0 0	
£20 Dickins and Jones Preference Stock ..	23 15 0	
£950 3s. 2d. 3% Savings Bonds	950 3 2	
		28,992 17 1

(B) Special Funds :

Samaritan Fund:		
£518 6s. 3d. War Loan 3½% Stock	511 12 11	
£29 5s. 0d. East India Railway Annuity, Class "D"	1,000 0 0	
£250 2½% Defence Bonds	250 0 0	
		1,761 12 11
		£30,754 10 0

THE HOSPITAL'S WORK

Comparison of Ten Years—1938-1947 (*inclusive*)

Year	Available Beds	Daily Average of Beds Occupied	No. of In-Patients	Average No. of days each In-Patient res.	No. of Operations (In-Patients)	Attendances of Casualty Patients	Treatments in Physio-therapy Dept.	X-Ray Examinations
1938	32	26.70	615	16.19	448	2055	5239	617
1939	30	24.29	487	17.77	348	2500	4043	523
1940	34	14.79	317	17.29	147	2339	3403	412
1941	34	18.14	366	17.89	175	3646	3302	365
1942	34	19.62	362	19.62	211	4104	5255	309
1943	34	19.55	386	18.88	210	4883	6601	348
1944	26	13.30	302	15.63	132	4893	4832	246
1945	34	19.38	361	19.49	197	7505	8632	406
1946	29	18.32	389	17.43	246	7982	10994	590
1947	33	23.32	528	16.31	336	6662	13822	904
Totals or Averages as applicable	32	19.74	4113	17.65	2450	46569	66123	4720

Patients' Treatment and Maintenance Costs

I. IN-PATIENTS

Annual Expenditure on In-Patients apart from that on Out-Patients; Average Cost of each In-Patient per week; and Average Cost of each In-Patient.

	1947			1946	
	Expenditure on In-Patients (Pounds only) £	Average Cost of each In-Patient per week. £ s. d.	Average Total Cost of each In-Patient. £ s. d.	Average Cost of each In-Patient per week. £ s. d.	Average Total Cost of each In-Patient. £ s. d.
1. Provisions	1,804	1 9 9	3 9 2	1 7 7	3 8 7
2. Surgery and Dispensary	1,453	1 4 0	2 15 8	12 9	1 12 0
3. Domestic	1,587	1 6 2	3 0 10	1 4 6	3 1 4
4. Salaries and Wages (Maintenance)	5,372	4 8 7	10 5 10	3 6 4	8 5 5
5. Miscellaneous	483	8 0	18 6	5 9	14 4
6. Administration	613	10 0	1 3 6	11 3	1 7 7
Statistical Cost	11,312	9 6 6	21 13 6	7 8 2	18 9 3
7. Establishment:					
Renewals and Repairs	769	12 8	1 9 5	2 11	7 4
8. Finance	236	4 0	9 0	8 1	1 0 2
TOTAL COST	£12,317	£10 3 2	£23 11 11	£7 19 2	£19 16 9

II. OUT-PATIENTS

Annual Expenditure on Out-Patients and Average Cost of each Out-Patient Attendance and of each Out-Patient.

	1947			1946	
	Expenditure on Out-Patients (Pounds only) £	Average Cost of each Out-Patient Attendance. s. d.	Average Total Cost of each Out-Patient. £ s. d.	Average Cost of each Out-Patient Attendance. s. d.	Average Total Cost of each Out-Patient. s. d.
1. Provisions	155	1½	1 2	¾	7¼
2. Surgery and Dispensary	665	7¾	4 11	3¾	2 3
3. Domestic	480	6	3 7	5	3 0
4. Salaries and Wages (Maintenance)	1,654	1 7½	12 3½	1 1¾	8 4
5. Miscellaneous	106	1¼	9½	1¼	9¼
6. Administration	172	1¾	1 3½	1½	9¾
Statistical Cost	3,232	3 1¾	1 4 0½	2 2	15 9¼
7. Establishment:					
Renewals and Repairs	209	2¼	1 6½	¾	5½
8. Finance	99	1¼	9	1¾	1 0½
TOTAL COST	£3,540	3 5¼	1 6 4	2 4½	17 3¼

INCOME

Comparison of Ten Years—1938-1947 (*inclusive*)

Year	Subscriptions	Donations	Box Collections	Hospitals Day	Alexandra Day	Legacies	Other Vol. Income	Interest & Dividends	Patients	Total	Building & Equip. Fd.
	£	£	£	£	£	£	£	£	£	£	£
1938	217	351	13	68	125	170	262	1348	2631	5185	125
1939	217	323	29	61	80	190	184	1276	2935	5295	15
1940	197	350	71	112	100	1655	83	1295	2316	6179	—
1941	194	342	64	139	80	——	150	1276	3014	5259	—
1942	150	401	51	149	75	208	163	1253	4330	6780	—
1943	132	660	51	116	85	——	129	1269	3303	5745	—
1944	150	465	61	61	50	310	99	1282	2658	5136	—
1945	138	830	176	99	10	172	241	1282	3574	6522	500
1946	151	1413	648	322	250	410	492	1228	4070	8984	1272
1947	163	1262	327	222	1000	100	289	1060	4714	13698*	1686

* Includes £4,561 from Ministry of Health

EXPENDITURE

Comparison of Ten Years—1938-1947 (*inclusive*)

Year	Provisions	Surgery & Dispensary	Domestic	Salaries & Wages	Miscel-laneous	Adminis-tration	Establish-ment	Finance	Extra-ordinary	Total	Building & Equip. Fd.
	£	£	£	£	£	£	£	£	£	£	£
1938	1075	1039	1024	1546	180	100	122	144	—	5230	158
1939	1249	920	1222	1681	184	97	188	124	—	5665	18
1940	1113	699	1213	1475	170	69	70	130	—	4939	—
1941	1187	563	1208	1828	271	64	16	130	—	5267	10
1942	1100	628	1171	2132	242	58	246	130	—	5707	47
1943	1193	510	1122	2217	227	74	200	130	—	5673	109
1944	911	375	1013	2580	217	241	200	128	—	5665	67
1945	1256	712	1400	3157	325	489	200	210	—	7749	312
1946	1393	906	1564	4248	375	635	200	517	5	9843	4045
1947	1959	2118	2067	7026	589	785	978	335	1000	16857	641

ANALYSIS OF COST UNDER EACH MAIN HEADING OF ORDINARY EXPENDITURE

In-Patients and Out-Patients

Unit of Cost and Year (1)	Provisions (2)	Surgery & Dispensary (3)	Domestic (4)	Salaries & Wages (Maintenance) (5)	Miscellaneous (6)	Administration (7)	**Statistical Cost (Total of Cols. 2—7) (8)**	Establishment (Renewals & Repairs) (9)	Finance (10)	**Total Cost (11)**
Cost per occupied bed, **1947**	£ 77.3	£ 62.3	£ 68.0	£ 230.4	£ 20.7	£ 26.3	£ **485.1**	£ 33.0	£ 10.1	£ **528.2**
Cost per occupied bed, **1946**	71.7	33.5	64.1	172.9	15.1	28.9	**386.2**	7.6	21.2	**415.0**
Cost per occupied bed, **1938**	40.3	38.9	38.4	57.9	6.7	3.7	**185.9**	4.5	5.4	**195.8**
Cost per 1,000 Out-Patients' Attendances, **1947**	7.6	32.5	23.4	80.7	5.2	8.4	**157.8**	10.2	4.8	**172.8**
Cost per 1.000 Out-Patients' Attendances, **1946**	4.1	15.4	20.5	57.0	5.2	5.6	**107.8**	3.1	7.2	**118.1**

ANNUAL SUBSCRIPTIONS, 1947

	£	s.	d.
Aldhous, Mrs. I. ..	2	2	0
Bagshaw, E. M., Esq...	1	1	0
Bailey, Rev. E. C. ..	2	2	0
Barclays Bank Ltd. ..	2	2	0
Barker, Mrs. H. ..	5	0	0
Beddow, Miss E. A. ..	2	0	0
Bennett, Welch and Co.	2	2	0
Betenson, Mrs. F. R. ..	1	1	0
Bolton, S. E., Esq. ..	2	0	0
Boots Pure Drug Co., Ltd.	11	11	0
Bright, T. J., Esq. ..	1	1	0
Burroughs, F. H., Esq.	1	1	0
Cinema Television, Ltd.	2	2	0
Court, C. F., Esq. ..	2	2	0
Day, H. and Sons, Ltd.	2	2	0
Dott, The Misses H. and E.	1	0	0
Ellis, A. E., Esq. ..	4	4	0
Finch, Turner & Tayler	2	2	0
Gibbs, Miss M. ..	1	1	0
Gill, Miss D.	1	1	0
Grace, E. & H., Ltd. (Staff)	2	2	0
Gregory, H., Esq. ..	1	0	0
Grundy, Miss F. ..	2	2	0
Hawkins, Mrs. L. ..	2	2	0
Herries, Miss H. ..	1	1	0
Home, A. G., Esq. ..	2	2	0
Jull, Miss Phoebe ..	1	0	0
Kennaway, E. M., Esq.	1	1	0
Madge, I. R., Esq. ..	2	2	0
Martingell, R. G., Esq.	2	2	0
Marval, Miss M. E. ..	1	1	0
Massey, Mrs. M. ..	1	1	0
Morton, Miss H. F. ..	1	1	0
McNaughtan, Miss G...		5	0
Nunn, P. J., Esq. ..	1	1	0
Paterson, Mrs. M. A.	1	0	0
Patteson, Mrs. Antoinette	2	0	0
Pethebridge, H., Esq. ..	1	1	0
Pledge, E. T., Esq. ..	1	1	0
Rotary Club of Upper Norwood	30	0	0
Russell, Miss (Estate of)	2	0	0
St. Saviour, Southwark (Corpn. of Wardens of)	21	0	0
Shaw, D. A., Esq. ..	2	2	0
South Suburban Co-op. Society	1	1	0
Carried forward	131	5	0

	£	s.	d.
Brought forward	131	5	0
Stapleton, Coun. G. A.	10	10	0
Swan, Mrs. C. ..		10	0
Swashfield, Mrs. ..		9	0
Swyer, Mrs. K. E. ..	2	2	0
Truslove, F. H., Esq.	5	5	0
Turk, Miss G. ..	1	1	0
Tweedy, Miss M. E. ..	1	1	0
Wedekind, Mr. & Mrs. F. H.	1	1	0
Westminster Bank Ltd. (Upper Norwood) ..	2	2	0
Willink, Rt. Hon. H. U., M.C., K.C., M.P.	3	12	8
Wilson, Mrs. Muir ..	2	2	0
Wilson, Rev. Canon C.	1	0	0
Wright, D. S., Esq. ..	1	1	0
	£163	1	8

SUBSCRIPTIONS UNDER RULE XXV

(Maintenance of Beds)

Rotary Club of Upper Norwood £30 0 0
(included in total above)

DONATIONS, 1947

	£	s.	d.
A.B. Cinemas, Ltd. ..	120	18	8
All Saints' Church (Rev. H. S. Sard) ..	1	3	5
Andrews, W., Esq. ..	5	0	0
Anerley A.A. Battery	1	1	0
Anonymous	21	18	6
Apollinaris Co., Ltd. (A. R. Arrowsmith)	2	2	0
Avery, Dr. H. ..	2	2	0
Bagshaw, E. M., Esq.		10	6
Baldwin, E. H. W., Esq. (in memory of the late Reginald Laing)		10	6
Bancroft Fillers and Appliances, Ltd. ..	5	5	0
Barnes, Miss M. ..		10	0
Barr, Mr. & Mrs. S. H.		10	0
Barrett, Miss Frances	5	0	0
Baur, Miss E. ..	4	10	0
Bedford, J., Esq. ..	2	2	0
Bennett, Mrs. ..	3	3	0
Beresford, Miss M. G.	1	0	0
Bird, C., Esq. ..	2	0	0
Birkett, A. C., Esq. (Messrs. Parsons and Birkett)	2	2	0
(in memory of the late Reginald Laing)			
Blackwell, Mr. & Mrs.	1	0	0
Blakesley, G. T., Esq.		5	0
Bonniwell, Mr. F. ..	1	1	0
in memory of Reginald Laing)			
Bowyer, Miss and Friends	1	1	0
Brimsden, Miss G. ..	2	2	0
British Home Stores ..	1	1	0
Broom, J. G., Esq. ..	1	1	0
Burns, H., Esq. ..	1	0	0
Bushnell, Mrs. E. ..		5	0
Butler, H., Esq. ..	5	0	0
Calnan, H. A., Esq. ..	1	0	0
Chawner, Mrs. M. ..	2	0	0
Chipping, W. R., Esq.	1	1	0
Clark, Mr. & Mrs. J. D. C. and Cook, Mr. & Mrs. (in memory of Mr. Garnham) ..	2	10	0
Clegg, Mrs. ..		10	0
Clegg, Miss N. W. ..	1	1	0
Coke, Mrs. N. ..	1	0	0
Carried forward	204	6	7

	£	s.	d.
Brought forward	204	6	7
Convent 'Virgo Fidelis' per Rev. Mother Superior	2	2	0
Cook, Masters John & Maurice		5	2
Cooper, Miss J. ..	1	1	0
Cory Bros. (Hospital Contracts Co.) Ltd.	3	3	0
C.O.S. Laundries ..	1	0	0
County of Croydon (Sunday Cinemas)	180	14	8
Cox, H. T. R., Esq. ..	1	0	0
Crisp, Mrs. R. M. ..	3	3	0
Crystal Palace F.C. ..	5	0	0
Cupitt, Miss C. ..	1	0	0
Curtis, Miss	1	1	0
Daniels, Mrs. E. ..	1	0	0
Dawes, Miss M. ..	1	0	0
Dawson, Lt.-Col. W. N. (in memory of F. R. J. Romary) ..	1	1	0
Day, W., Esq. ..	2	2	0
Denley, Mr. & Mrs.		5	0
Dimsdale, Sir John ..	2	2	0
Dott, Miss H. A. ..	2	2	0
Dowsett, Mrs. E. H. ..	1	0	0
Drew, Dr. Dorothy ..	1	1	0
Eames, Mrs. M. C. ..	2	2	0
Emerson, Mrs. ..	1	5	0
Ermen, Mrs. E. ..		5	0
Excelsior Cinemas ..	4	0	8
Forbes, Mrs. J. (in memory of F. R. J. Romary)	2	2	0
Forth, Mrs. G. J. ..	1	0	0
Franklin, S. V., Esq.		15	0
Franks, R. M., Esq. ..	3	7	0
Freeman, C. A., Esq.	1	1	0
Gardner, Mrs. ..	1	0	0
Gardner, Mrs. G. M.		5	0
Garson, Miss S. M. ..		10	0
Gill, Miss D. S. ..	3	3	0
Gillian, Mr.		4	6
Gipsy Queen (P.H.) per A. Price, Esq. ..	1	0	0
Gipsy Road Modern Secondary School (Boys' Dept.) ..	5	5	0
Gomes, Mrs. E. M. ..	1	0	0
Carried forward	443	14	7

	£	s.	d.
Brought forward	443	14	7
Goodliffe, F. A., Esq.	25	0	0
Goodman, A. J., Esq.		10	0
Goodyer, R., Esq. ..	1	1	0
Grange Wood Bowling Club	1	1	0
Grant, Miss K. L. ..	3	3	0
Gurney, Miss W. E. ..	1	1	0
Harmer, Miss M. D.	2	5	6
Harrison, Mrs. D. (in memory of R. Laing)	1	1	0
Hart, B., Esq. ..	1	4	0
Hart, S. H., Esq. ..		2	6
Herr, Mrs. A. M. ..		2	6
Hersee, Mrs. I. ..	1	0	0
Hines, E., Esq. ..	5	0	0
Hockley, C., Esq. ..		9	2
Horn, Rev. E. S. ..	1	1	0
Howard, Mrs. L. ..		10	0
Hunter, Mr. & Mrs. H. B. (in memory of F. R. J. Romary) ..	1	1	0
Johnson, Mr. ..	1	4	6
Johnson, Miss ..	1	0	0
Jones, Mrs. E. E. ..		5	0
Jones, Mr. W. ..	1	0	0
Jull, Miss P.	2	0	0
Kaeser, Mrs.		2	6
Kemp, Miss V. C. ..	1	0	0
Kemp, Mrs.	2	0	0
Killey, Mrs. E. A. ..		10	0
Killick, F. R., Esq. ..	5	5	0
Kingsmill, G. M., Esq.	2	2	0
Knowlden, H. S., Esq.	1	1	0
Knowlden, T. W., Esq.	1	0	0
Ladies' Linen League	50	0	0
Lahee, B. W., Esq. ..	2	0	0
Lawrence, F. C. B., Esq.	1	1	0
Layfield, Mr. & Mrs. C. W. (in memory of F. R. J. Romary)		10	6
Leete, Miss E. M. ..	1	1	0
Le May & Stanton, Ltd.	3	3	0
Liptrap, R., Esq. ..	1	0	0
Logan, Mrs. ..		15	0
London, Mr. & Mrs. W. (in memory of Reginald Laing) ..	1	1	0
London Football Association	5	5	0
Mansell, Mrs. E. ..		5	0
Marriot, F. W., Esq.	1	0	0
Carried forward	574	18	9

	£	s.	d.
Brought forward	574	18	9
Mash & Murrell, Ltd. (in memory of Reginald Laing) ..	2	2	0
Mason, Mrs.		10	0
Mepham, Mr. & Mrs.		10	0
Metal Gravure Co. (Staff)	10	5	0
Miller, A. R., Esq. ..	2	2	0
Mills, Mrs. A. C. ..	11	0	0
Mordue, Mr.		10	0
Morton, Miss H. ..	2	2	0
McConnell, Mrs. M. E.	5	0	0
Nichols, T. B., Esq. ..	2	12	0
Nixon, A., Esq. ..	1	0	0
Norwood & Dulwich Cleaning Dyeing Co.	1	12	6
Odeon Theatres, Ltd.	2	0	0
Palmer, Mrs. M. ..		1	6
Pearce, Mrs.		10	0
Penge & Anerley Phil. Society	2	2	0
Penge Tabernacle ..	1	1	0
Penge U.D. Council (Sunday Cinemas) ..	102	4	9
Pike, Miss S.	2	7	0
Pole, Mrs. B. D. (Whist Drive)	3	10	0
Potton, A. P., Esq. & Miss C. M. ..	2	2	0
Prebble, Mrs. A. M. (in memory of Mr. Detmar)	1	1	0
Prior, D., Esq. ..	1	0	0
Regent (Stamford Hill)	16	8	0
Rockmount School Infants)	3	11	0
Rockmount School (Seniors)	12	1	0
Roffey, E. S., Esq. (in memory of L. A. Roffey)	2	2	0
Rogers, L., Esq. ..		2	6
Romary, Mrs. A. ..	3	3	0
Rosendale Loan Club	2	2	0
Royal Cinema ..	103	19	6
Royer, F. S., Esq., and others of the Min. of Agriculture ..	2	0	0
Russell, W. R., Esq. ..	3	3	0
St. Andrew's Church	1	0	0
St. Margaret's Church	3	13	2
Carried forward	885	8	8

	£	s.	d.
Brought forward	885	8	8
Sadler, T. A., Esq. ..	1	1	0
Salters Hill Junior Girls' School ..		10	0
Salters Hill Junior Boys' School ..		10	7
Scala (Kilburn) Ltd...	3	13	10
Scrobbie, A. C., Esq.	1	0	0
Shaftesbury Society, The	272	15	5
Sherman, Mrs. D. ..	1	1	0
Sidey, Mrs. L. ..		10	0
Slatcher, H., Esq. ..	2	2	0
Smalley, Miss H. M.	1	0	0
Smith, Michael ..		6	0
Smith, Mrs.		2	6
South Norwood Bowling Club	2	2	0
South Suburban Gas Co.	5	5	0
Sowden, G. M., Esq.		5	0
Stephen, Samuel Social Club	2	2	0
Stockdale, S. J., Esq.	5	0	0
Stockwell, H. G. R., Esq. (Carollers' collections)	1	6	— 0
Storer, H. T., Esq. ..		10	0
Street, Mrs.	5	12	0
Tallentire, Miss E. ..	6	0	0
Tattersall, Miss J. A. (in memory of F. R. J. Romary) ..	2	0	0
Thomas, Mrs. H. M.		5	0
Thompson, Messrs. Charles E. ..	10	10	0
Carried forward	1210	18	0

	£	s.	d.
Brought forward	1210	18	0
Tinsley & Co., Ltd. ..	3	15	0
Tolton, Miss Jean and others		8	6
Trappett, Miss J. R. (in memory of Mr. Romary)	1	10	0
Truman, F., Esq. (in memory of Mr. Romary)	2	2	0
Truslove, Mrs. R. V.	5	5	0
Union Castle Mail Steamship Co., Ltd. (in memory of R. Laing)	3	3	0
Vernon, Mrs. ..		3	0
Vicar's Oak Chapter	2	2	0
Wardens St. Saviour's College	3	15	3
Warne, Miss I. ..		10	0
Wardens' Club. Post B.8 (per Miss I. Warne)	3	0	0
Way, Miss F. L. ..		10	0
Way, Miss L. ..		10	0
Way, Mrs. G. A. & Miss M.	2	0	0
Wheble, Mrs. G. L. ..	1	1	0
Whitfield, Mr. & Mrs.		5	0
Williamsons Staff ..	6	6	0
Witty, A. E., Esq. ..	1	1	0
Woodham, Mr. & Mrs.	1	0	0
Woods, W. H., Esq. ..	2	2	0
Wong, H., Esq. ..	1	0	0
Woolworth, F. W. & Co., Ltd.	10	0	0
	£1262	6	9

SUMMARY OF BOX COLLECTIONS FOR THE YEAR

	£	s.	d.
Anerley	9	17	3
South Norwood ..	12	2	0
Sundries (including Hospital Boxes ..	40	11	4
Carried forward	£62	10	7

	£	s.	d.
Brought forward	62	10	7
Thornton Heath ..	9	16	2
Upper Norwood ..	105	3	7
West Norwood ..	149	6	0
	£326	16	4

Note: Details of the Collections are published in a separate pamphlet.

NORWOOD AND DISTRICT HOSPITAL WELFARE FUND

Patients' Amenities

1. The benefits of the Norwood and District Hospital Welfare Fund will be available to in-patients and out-patients of that Hospital, or in connection with any such treatment commenced at the Hospital, with the object of making the patients either individually or collectively as comfortable and happy as possible during the period of their treatment.

The benefits of the Fund will also be available to patients of the Hospital should it remove to another site in the Norwood district, or should a new Hospital be built in the district, or in connection with any extension of the Norwood and District Hospital, whether on the present site or on another site in the district, irrespective of the name by which it is called, providing that the Hospital is a local hospital and mainly for patients of Norwood and the surrounding district.

2. For the above objects, the following may be provided in connection with any patient or patients whether resident in the Hospital, at home or elsewhere :

(a) Any equipment, goods, or materials which will improve the general conditions under which the patient or patients are treated or nursed.

(b) Recreational and entertainment facilities, e.g., radios, television, films, books, journals, magazines, newspapers, musical instruments, equipment for sports and games, toys, etc.

(c) Any extras, luxuries, comforts and amenities which will make the life of the sick person happier, e.g., food, beverages, pocket money, fares of the patients and visitors.

(d) To provide or improve any services, amenities or facilities which will directly or indirectly improve the patients' physical, mental, or spiritual welfare.

(e) Any other provision or expense which will promote or assist to promote the general objects of the Fund and the welfare of the patients.

3. The scope of Welfare activities is considerably widened by the existence of the Samaritan Fund. Other Funds may also be created for other special objects.

SUGGESTED FORMS FOR GIFT TO THE HOSPITAL

For Gifts of a Capital nature only

(a) In a Will:

"I give and bequeath to the Management Committee of the Norwood and District Hospital the sum of £..... free of duty and trust to apply the capital and income of the said sum for such purposes of a capital nature connected with the said Hospital as the Committee shall in their discretion determine."

(b) Gift made during the lifetime of the donor:

The gift should be made to the Management Committee of the Hospital upon trust to apply the fund or property for the specific capital purpose which the donor may have in mind, or upon trust in the following form:

"In trust to apply the capital and income of the said sum (or property) for such purposes of a capital nature connected with the said Hospital as the Committee shall in their discretion determine."

NOTE.—Ordinary Donations or Subscriptions addressed to the Welfare Fund need no special form.

Gifts made after the Appointed Day

After the appointed day it will be unnecessary to make gifts to the Hospital for general maintenance, but gifts for capital purposes will still be needed (e.g., for research, comforts and assistance for patients, and amenities for the staff), and intending donors are reminded that the new Management Committees will be corporate bodies and will have full power to receive gifts and legacies of money or property upon trust for purposes relating to hospital services or to the functions of the Committee with respect to research. Moreover, Part II of the Mortmain and Charitable Uses Acts 1888 and 1891 (which impose restrictions on gifts of land to charitable uses) do not apply to gifts to a Hospital Management Committee. Hospital Management Committees will be in the same position as ordinary trustees with respect to property given to them after the appointed day, and will be bound to apply such property strictly in accordance with the trusts declared by the donors. It will not be necessary for donors, after the appointed day, to adopt the special forms of gift set out in (1) above. It is emphasised, however, that after the appointed day gifts should be expressed to be, not for the **general** purposes of a Hospital, but for some purpose of a special nature connected with the Hospital and selected either by the donor himself or by the Management Committee. Such gifts could conveniently be made in the above form.

NOTE.—It is not essential that the special capital purpose should be specified by the donor. It is sufficient and usually preferable to leave the precise capital purpose for which the money shall be used to the discretion and good sense of the Committee, because it is often difficult, and particularly so in these days of transition, to envisage the precise objects for which the money will be most urgently required.

The above form of gift assumes that the property given consists of money. It should be noted, however, that the new Management Committees will have power to hold land.

Donors will appreciate that the above forms of gift will not be appropriate in the case of small subscriptions or contributions. Small subscriptions or contributions, however, are used up rapidly in meeting current expenses of the Welfare Fund.

LEGACIES, etc., 1919 to 1946

For Capital Account

		£	s.	d.
1923	Miss Thackthwaite	2,877	18	8
	Miss Aste	200	0	0
1925	F. Hornshaw Pilley	500	0	0
1926	Henry Bristow	500	0	0
1929	Captain G. J. Aldous, M.C.	630	0	0
1930	Mrs. F. J. Pearson	450	0	0
1931	Mrs. J. K. Boaden	6,314	13	6
1931/33	Miss M. G. Patterson	2,391	4	11
1933	Mrs. E. E. P. King	1,922	18	4
1934	Hubert Colgrave	50	0	0
1938	Mrs. A. M. L. Dresel	3,656	15	8
		£19,493	11	1

For General Purposes

		£	s.	d.
1919	Sir C. Ernest Tritton, Bart.	150	0	0
	Miss Matthews	473	15	0
	Miss Mary Austin	270	0	0
	Miss Campbell	100	0	0
1920	Miss Mary Almond	30	0	0
1921	W. G. Olpherts	100	0	0
	Miss Marianne Howman	100	0	0
	Miss Mary Ann Taylor	267	15	0
	Miss H. C. FitzPatrick	122	2	6
	Mrs. Katharine Ray Smee	50	0	0
1922	Captain William Cosens	100	0	0
	Joseph Moger	50	0	0
1924	Charles Samuel Deighton	250	0	0
	Miss E. S. S. Philpot	250	0	0
1925	Mrs. Rosa Marion Foghill	70	1	3
	Mrs. Ruth von Quitzow	90	0	0
	Anon (per Sir E. Marshall Hall, K.C.)	250	0	0
	Mrs. Elizabeth Kayess	25	0	0
1926	Mrs. Sarah Coulson Hocart	100	0	0
	Miss Lucy Cutler	200	0	0
	Miss Gertrude Ellen Balguy	25	0	0
1927	Miss A. E. Oxenham	10	0	0
	Mrs. M. J. Davis	50	0	0
1928	Miss Annie Louise Normandy	200	0	0
1929	J. Lumsden	79	4	0
1931	George Watts	475	13	6
1933	Mrs. Sidney Turner	250	0	0
1934	W. R. Portal	465	13	4
	Frederick Tomkinson	100	0	0
	Henry Bristow	100	0	0
	Major Simon J. Symons	50	0	0
1935	Frederic Whitman, Trustees of	50	0	0
	W. A. Surridge	500	0	0
	Carried forward	5,404	4	7

		£	s.	d.
	Brought forward	5,404	4	7
1936	Mrs. Emily Busby	1,000	0	0
	Miss R. Gardener	10	0	0
1937	Stenton Covington	50	0	0
1938	Robert Clotworthy	100	0	0
	W. H. E. Izard	20	0	0
	James Henry Stephens	50	0	0
1939	Miss A. A. Houghton	90	0	0
	Dr. E. Warters	100	0	0
1940	Miss E. C. Patterson	450	0	0
	James Bullpitt	200	0	0
	Miss C. Reade	973	8	7
	Sir John H. Harris	31	12	9
1942	Miss A. E. Hatton	5	0	0
	Mrs. M. Davis	103	0	3
	Mr. E. R. Ball	100	0	0
1944	Miss Tritton	25	0	0
	Miss E. M. H. Russell	50	0	0
	Mr. St. A. St. J. Winne	10	0	0
	Mrs. Ritchie	225	0	0
1945	Mr. W. J. Knowles	25	0	0
	Mrs. Upton	100	0	0
	Mrs. Sleman	47	6	1
1946	Mrs. Mary Hatch	260	0	1
	Miss J. B. Bailey	50	0	0
	Mr. W. F. Turner	100	0	0
1947	Mr. James Flint	100	0	0
		£9,679	12	4

NORWOOD & DISTRICT COTTAGE HOSPITAL

(*Recollection and Perspective*)

The idea of a Norwood and District Cottage Hospital was formed in the Spring of 1880 when a Committee was constituted and an appeal for funds launched. The project received enthusiastic support, and there was little difficulty in obtaining the funds necessary to build the Hospital. The finding of a suitable site was a matter of greater difficulty. It had been hoped that a site nearer Sydenham could have been found, but this had not been easy, and, in the end, the present site was chosen as being the most suitable one available for the reasons that it was on high ground and at the same time within a short distance of the central point of the district.

The Hospital was opened on 21st October, 1882, by the Rt. Hon. the Lord Mayor of London (Sir John Whittaker Ellis, Bt.). The site had a frontage of 130 ft. in Hermitage Road and a depth of 155 ft.; but the original Hospital had only eight beds. A few more beds were added in 1887, but in 1894 a considerable extension was made to bring the beds total almost to the present complement. Reorganisations were undertaken in 1898, 1904, 1914, 1919, 1921, and 1926; re-arrangements, and small additions, were made under the pressure of demands for more and more equipment, improved standards and techniques, greater facilities, and further accommodation for staff. In 1931 the Out-Patients' Block, Laboratory and Offices were built; in 1937 further improvements and re-arrangements were carried out. Extension of the site was effected in 1898, and again in 1925 when additional land was leased to bring the total frontage to 295 ft. with a uniform depth. In 1946 a Nurses' Home was provided at 76, Central Hill.

The original Hospital was called the Norwood Cottage Hospital, and its architecture was, in fact, that of a Cottage. This conception was in keeping with the contemporary movement from town towards suburbs and country, of which, in these days, Norwood was part. A few years later, when greater scope was sought for the Hospital, and schemes of expansion were finding expression, the words "and District" were added. No doubt, the nature of the site rendered the building of a large in-patients' unit impracticable. In any case, the idea of

a Cottage Hospital was a fundamental which has always been well supported, and which had become well integrated with other ideas and interests through the years. The Hospital had set itself out for the most part in almost defiant contrast to the large London hospitals, and while endeavouring to maintain the highest possible standards consistent with its size, it added to its charm by a well-planned and cultivated garden. The more intimate atmosphere and unpretentiousness of the small hospital has always had many supporters.

The building of an Out-Patients' Block in 1931 marked the beginning of a new phase. Although the growth of out-patients' attendances was slow at first, there has been a steady increase since 1939, and the emphasis appears to be gradually shifting towards the out-patients' work. The erection of the new building for out-patients in 1948 should assist this development. The need to move the Hospital to a new site in order to provide the accommodation required for the Norwood population is another matter which is bound to call for attention in the very near future.

No one knows what role the Hospital will play in the National Health Service. It would be useless for the Committee to attempt any forecasts. It may well be, however, that the past will be successfully joined with the future. Whether the numerous small structural alterations and extensions with little alteration of the essential character and pleasing appearance of the building indicates a veritable genius for adaptation, or not; whether, if it does, the tradition will be maintained, or will be of consequence in the future, one cannot be certain; but it is to be hoped that any possible further development on its present site can be made to harmonise with its existing organisation and type.

Norwood and District Hospital Welfare Fund

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of sending £.....as a Subscription for the current year to the
Donation

Funds of the Hospital.

Address.....

.....

Date.....*194*...

To the Secretary,
Norwood and District Hospital Welfare Fund
Hermitage Road, Upper Norwood, S.E.19

Donations, Annual Subscriptions and Legacies

Are respectfully solicited in support of the Hospital's Samaritan Fund

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